



FINANCE DEPARTMENT

THIRD-QUARTER FINANCIAL REVIEW FISCAL YEAR 2024

Finance Committee – May 21, 2024



Objective

- A. Receive a report from staff on the status of revenues and expenditures in relation to budget for the nine months ended March 31, 2024;
- B. Accept the Fiscal Year (FY) 2024 Interim Financial Statements for the nine months ended March 31, 2024;
- C. Approve proposed third-quarter (Q3) adjustments to FY2024 revenue and expenditure appropriations as detailed in the attached Schedule of Proposed Q3 Adjustments; and
- D. Adopt, by reading of title only, a Resolution of the Council of the City of Santa Barbara Amending the Position Salary Control Resolution 23-081 for authorized positions for Fiscal Year 2024; the Human Resources Department requests Council approval for the following adjustments, including the following position changes, & the corresponding salary document updates.



Agenda

- 1. General Fund Overview
- 2. Enterprise Funds Overview
- 3. Proposed Budget Adjustments
- 4. Position Changes
- Questions, Public Comment, & Discussion





FY2024 Annual Financial Review Process

- Monthly financial statements
- Quarterly financial statements & projections
- ☑ Q1 Finance Committee December 2023
- Q2 City Council March 2024
- ☑ Q3 Finance Committee May 2024
 - Q4 Finance Committee September 2024
 - Annual Comprehensive Financial Report December 2024



General Fund Overview



General Fund Financial Overview

- Revised budget includes carryforward appropriation from FY2023 for encumbrance & commitments continuing into FY2024
- Tax revenue softening
- Business License renewal by calendar year
- FY2024 projection to revised budget

| GENERAL FUND \$ MILLIONS | FY2024 ADOPTED BUDGET | FY2024 REVISED BUDGET | ACTUALS FY2024 THROUGH Q3 | FY2024 PROJECTION | ACTUALS PERCENT OF REVISED BUDGET (Q3) | VARIANCE (PROJECTION VS. REVISED BUDGET) |
|---|-----------------------------|-----------------------------|------------------------------------|----------------------|---|---|
| Revenues | | | | | | |
| Annual FY2024 Revenues | \$171.7 | \$175.3 | \$116.8 | \$171.0 | 67% | (\$4.3) |
| Use of Prior Year Revenues/Reserves Encumbrance Carryover | | \$2.7 | | \$2.7 | | |
| Use of Prior Year Revenues/Reserves Commitment Carryover | | \$6.6 | | \$6.6 | | |
| Revenues Total With Carryovers | \$171.7 | \$184.7 | \$116.8 | \$180.3 | 64% | (\$4.3) |
| Annual FY2024 Expenditures | \$174.6 | \$184.7 | \$128.6 | \$184.0 | 70% | \$0.7 |
| Surplus / (Deficit) | (\$2.9) | \$0 | (\$11.8) | (\$3.6) | | \$ 3.6 |



Measure C Financial Overview

- Budget includes the use of prior year funds that have accumulated
- Priority to program all available Measure C funds for capital projects as identified in the 5-year Capital Improvement Plan

| MEASURE C \$ MILLIONS | FY2024 ADOPTED BUDGET | FY2024 REVISED BUDGET | ACTUALS FY2024 THROUGH Q3 | FY2024 PROJECTION | ACTUALS PERCENT OF REVISED BUDGET (Q3) |
|---------------------------------------|-----------------------------|-----------------------------|---------------------------------|----------------------|--|
| Revenues | | | | | |
| Annual FY2024 Revenues | \$31.9 | \$31.9 | \$23.8 | \$31.5 | 75% |
| Use of Prior Year Revenue/Reserves | \$14.9 | \$17.2 | \$15.4 | \$15.3 | |
| Revenues Total | \$46.8 | \$49.1 | \$39.2 | \$46.8 | 80% |
| | | | | | |
| Annual FY2024 Expenditures | \$46.8 | \$49.1 | \$39.2 | \$46.8 | 80% |
| Surplus/(Deficit) | \$0 | \$0 | \$0 | \$0 | |



Carryforwards

- Appropriation from a prior fiscal year that is carried forward into the current fiscal year to be encumbered &/or spent \$9.4M
- Routine annual budget process after budget adoption
- City Council resolution adopted every year to authorize
- City Administrator review of all requests
- 37 General Fund requests for one-time projects totaling \$6.5M
- Many other one-time & capital project requests



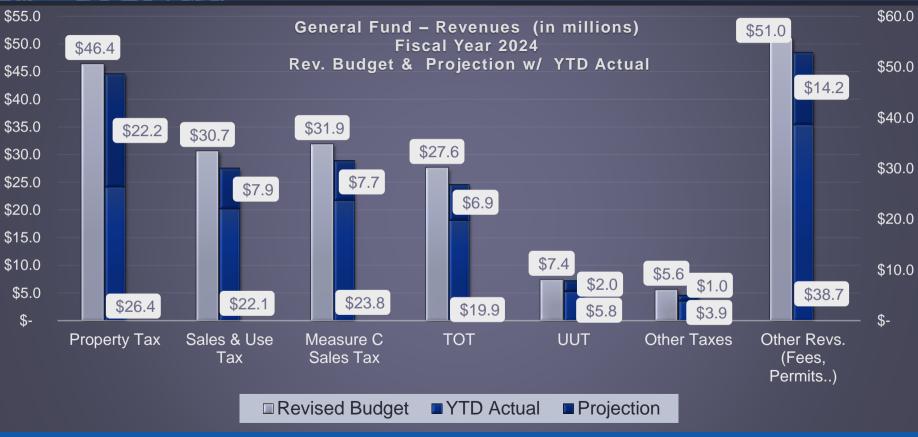
General Fund Tax Summary (9 months ended March 31, 2024)

| \$ MILLIONS | REVISED BUDGET | YTD ACTUAL Q3 | VARIANCE | ** PROJECTED FULL-YEAR | % VAR. BUDGET WITH ACTUAL | PRIOR YEAR YTD ACTUAL | CHANGE FROM FY23 |
|-------------------------|-------------------|------------------|----------|---------------------------|------------------------------|--------------------------|---------------------|
| Property Tax | \$46.3 | \$26.4 | (\$19.9) | \$48.6 | 57% | \$24.3 | 8.6% |
| Sales & Use Tax | \$30.6 | \$22.1 | (\$8.5) | \$30.0 | 73% | \$22.0 | 0.0% |
| Measure C Sales Tax | \$31.9 | \$23.7 | (\$8.2) | \$31.5 | 75% | \$23.7 | 0.0% |
| Transient Occupancy Tax | \$27.5 | \$19.8 | (\$7.7) | \$26.8 | 72% | \$20.0 | (1.0%) |
| Utility Users Tax | \$7.3 | \$5.8 | (\$1.5) | \$7.8 | 80% | \$6.0 | (3.3%) |
| Business License | \$2.8 | \$2.4 | (\$0.4) | \$2.7 | 86% | \$2.3 | 4.3% |
| Cannabis Excise Tax | \$1.5 | \$0.8 | (\$0.7) | \$1.3 | 54% | \$0.9 | (11.0%) |
| Property Transfer tax | \$1.2 | \$0.6 | (\$0.6) | \$0.9 | 50% | \$0.7 | (14.3%) |
| Total Taxes | \$149.1 | \$101.6 | (\$47.5) | \$149.6 | 69% | \$99.9 | 1.7% |





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Short-Term Rental Enforcement Program

- The Short-Term Rental (STR) Enforcement Pilot Program was launched by the City Attorney's Office on August 1, 2023.
- The Pilot Program was funded by the City Council on April 25, 2023, with the goal of increasing the enforcement of illegal short-term rentals operating in the City & gain a better understanding of the type, seasonality, location, & number of short-term rentals existing in the City.
- Transient Occupancy Tax (TOT) payments collected as a part of this program are as follows:

| STR TOT | # SETTLEMENTS | GENERAL FUND | MEASURE B |
|--------------------|---------------|--------------|-----------|
| FY2024 Nine Months | 40 | \$450,000 | \$90,000 |



General Fund – Expenditures

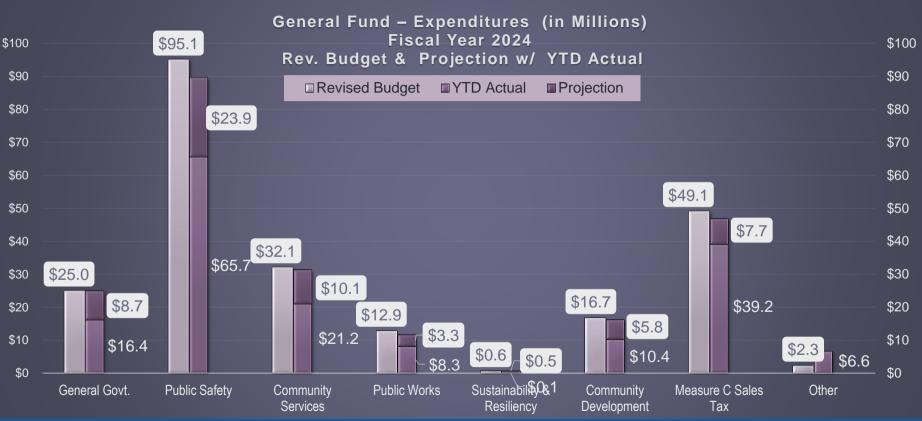
| \$ MILLIONS | REVISED BUDGET | YTD ACTUAL (W/O ENCUMBRANCE) | % VARIANCE | ** PROJECTED FULL-YEAR | YTD VARIANCE (W/O ENCUMBRANCE) | ENCUMBRANCE | REMAINING BUDGET AFTER ENCUMBRANCES |
|--------------------|-------------------|------------------------------------|---------------|---------------------------|--------------------------------------|-------------|---|
| Mayor & Council | \$3.4 | \$2.6 | 76% | \$3.4 | \$0.8 | \$0.4 | \$0.4 |
| City Attorney | \$6.5 | \$3.5 | 54% | \$6.5 | \$3.0 | \$0.1 | \$2.9 |
| City Administrator | \$4.2 | \$3.0 | 71% | \$4.2 | \$1.2 | \$0.1 | \$1.1 |
| Human Resources | \$3.0 | \$2.1 | 72% | \$3.0 | \$0.8 | \$0.2 | \$0.6 |
| Finance | \$7.9 | \$5.0 | 63% | \$7.9 | \$2.9 | \$0.7 | \$2.2 |
| General Government | \$25.0 | \$16.2 | 65% | \$25.0 | \$8.7 | \$1.5 | \$7.2 |
| Police | \$60.2 | \$38.4 | 64% | \$52.2 | \$21.8 | \$0.9 | \$20.9 |
| Fire | \$34.9 | \$27.2 | 78% | \$37.4 | \$7.7 | \$0.2 | \$7.5 |
| Public Safety | \$95.1 | \$65.6 | 69% | \$89.6 | \$29.5 | \$1.1 | \$28.4 |



General Fund – Expenditures

| \$ MILLIONS | REVISED BUDGET | YTD ACTUAL (W/O ENCUMBRANCE) | % VARIANCE | ** PROJECTED FULL-YEAR | YTD VARIANCE (W/O ENCUMBRANCE) | ENCUMBRANCE | REMAINING BUDGET AFTER ENCUMBRANCES |
|-----------------------------|-------------------|------------------------------------|---------------|---------------------------|--------------------------------------|-------------|---|
| Parks & Recreation | \$23.8 | \$15.9 | 67% | \$23.6 | \$7.9 | \$0.8 | \$7.1 |
| Library | \$8.3 | \$5.3 | 64% | \$7.7 | \$3.0 | \$0.1 | \$2.9 |
| Community Services | \$32.1 | \$21.2 | 66% | \$31.3 | \$10.9 | \$0.9 | \$10.0 |
| Public Works | \$12.9 | \$8.2 | 64% | \$11.5 | \$4.7 | _ | \$4.7 |
| Sustainability & Resiliency | \$0.6 | \$0.1 | 17% | \$0.6 | \$0.5 | _ | \$0.5 |
| Community Development | \$16.7 | \$10.4 | 62% | \$16.2 | \$6.3 | \$0.7 | \$5.6 |
| Measure C Sales Tax | \$49.1 | \$39.1 | 80% | \$46.8 | \$10.0 | _ | \$10.0 |
| Non-Departmental | \$2.3 | \$6.6 | 287% | \$2.4 | (\$4.3) | _ | (\$4.3) |
| Total All General Funds | \$233.8 | \$167.7 | 72% | \$223.6 | \$66.1 | \$4.4 | \$61.7 |







Enterprise Funds Overview





Enterprise Funds Revenues & Expenses (1 of 2)

| | | | | | _ | • | |
|----------------------|-------------------|---------------|-----------------------|-------|------------|---------------------|---------------|
| \$ MILLIONS | REVISED BUDGET | YTD ACTUAL | PROJECTED YEAR END | YTD % | ENCUMBERED | LAST YEAR ACTUAL | % VARIANCE |
| Solid Waste Fund | | | | | | | |
| Revenues | \$38.3 | \$29.0 | \$39.3 | 76% | _ | \$25.8 | 12% |
| Expenses | \$40.7 | \$26.1 | \$37.8 | 64% | \$6.7 | \$23.9 | 9% |
| Add / (Use) Reserves | (\$2.4) | \$2.9 | \$1.5 | | | \$1.9 | |
| Clean Energy Fund | | | | | | | |
| Revenues | \$47.7 | \$34.7 | \$53.3 | 73% | _ | \$24.9 | 39% |
| Expenses | \$39.6 | \$21.8 | \$39.4 | 55% | \$2.2 | \$25.2 | (13%) |
| Add / (Use) Reserves | \$8.1 | \$12.9 | \$13.9 | | | (\$0.3) | |
| Water Fund | | | | | | | |
| Revenues | \$74.7 | \$55.9 | \$74.4 | 75% | _ | \$51.9 | 8% |
| Expenses | \$81.0 | \$52.0 | \$75.0 | 64% | \$5.9 | \$46.2 | 13% |
| Add / (Use) Reserves | (\$6.3) | \$3.9 | (\$0.6) | | | \$5.7 | |
| Wastewater Fund | | | | | | | |
| Revenues | \$29.1 | \$21.7 | \$29.0 | 75% | _ | \$20.1 | 8% |
| Expenses | \$30.4 | \$20.3 | \$29.0 | 67% | \$2.2 | \$19.0 | 7% |
| Add / (Use) Reserves | (\$1.3) | \$1.4 | \$0 | | | \$1.1 | |





Enterprise Funds Revenues & Expenses (2 of 2)

| \$ MILLIONS | REVISED BUDGET | YTD ACTUAL | PROJECTED YEAR END | YTD % | ENCUMBERED | LAST YEAR ACTUAL | % VARIANCE |
|------------------------------|-------------------|---------------|-----------------------|-------|------------|---------------------|---------------|
| Airport Fund | | | | | | | |
| Revenues | \$30.9 | \$21.9 | \$30.9 | 71% | _ | \$18.7 | 17% |
| Expenses | \$33.4 | \$21.1 | \$33.0 | 63% | \$2.7 | \$21.0 | 0% |
| Add / (Use) Reserves | (\$2.5) | \$0.8 | (\$2.1) | | | (\$2.3) | |
| Waterfront Fund | | | | | | | |
| Revenues | \$19.0 | \$14.8 | \$19.0 | 78% | _ | \$14.0 | 6% |
| Expenses | \$19.3 | \$13.3 | \$19.3 | 69% | \$0.9 | \$13.6 | (2%) |
| Add / (Use) Reserves | (\$0.3) | \$1.5 | (\$0.3) | | | \$0.4 | |
| Golf Fund | | | | | | | |
| Revenues | \$4.2 | \$3.2 | \$4.5 | 76% | _ | \$2.9 | 10% |
| Expenses | \$3.8 | \$2.3 | \$4.0 | 61% | \$1.2 | \$2.1 | 10% |
| Add / (Use) Reserves | \$0.4 | \$0.9 | \$0.5 | | | \$0.8 | |
| Downtown Parking Fund | | | | | | | |
| Revenues | \$11.6 | \$7.8 | \$10.4 | 67% | _ | \$7.4 | 5% |
| Expenses | \$12.0 | \$8.4 | \$12.2 | 70% | \$0.7 | \$7.4 | 14% |
| Add / (Use) Reserves | (\$0.4) | (\$0.6) | (\$1.8) | | | \$0 | |



Proposed Budget Amendments



Proposed Budget Adjustments

General Fund

- Increase appropriation in Fire Department payroll to meet fiscal year trend related to minimum staffing overtime \$3.1M
- Decrease Measure C transfer-out appropriation by \$14.9M to align Measure C revenue budget
- Decrease appropriation in benefits-retirement UAL to account for prepayment discount achieved (\$1.6M) & increase appropriation to transfer out excess UAL authority to transfer-in to cover Other Post Employment Benefits (OPEB) fund reserve shortfall \$1.6M
- Library salary savings for print & digital collections



Proposed Budget Adjustments

Other Funds

- Increase revenue & expenditure appropriations in the Streets Grant Capital
 Fund in the amount of \$1.2M to support awarded Highway Safety Improvement
 Project grant funds, for the Cliff Drive at Alan Drive & San Andres Street Highway
 Safety Improvement Project
- Increase appropriation to transfer-out \$600K from the Facilities Operating Fund (6300) reserve to the Facilities Capital Fund (6310) for storm remediation costs for the Eastside Library & 625 Laguna Water Building
- Increase estimated revenue (SIT Fund 6100) related to Insurance Premiums received to align with adopted department allocations (clerical adjustment) \$305K



Position Changes



Position Changes – Quarter 3

- Reclassification of a vacant position of Electronics Communication Technician II to an Administrative Analyst I
- 2. Mayor & Council compensation per City Charter requirement
- 3. Create an hourly Special Investigator II, position in City Attorney's Office
- 4. Add a .50 FTE Community Development Programs Specialist position in Community Development Department
- 5. Add 1 FTE Associate Planner in Sustainability & Resilience Department
- 6. Create an hourly Administrative Investigator for Human Resources Department
- 7. Reclassify a Library Technician to an Outreach Coordinator



Staff Recommendations

- A. Receive a report from staff on the status of revenues and expenditures in relation to budget for the nine months ended March 31, 2024;
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Questions, Public Comment, & Discussion